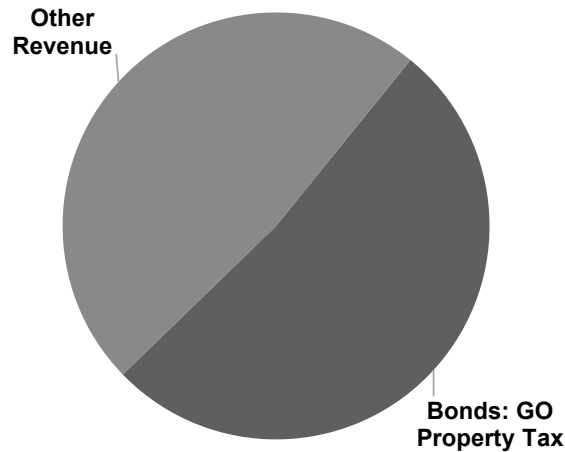


## Health

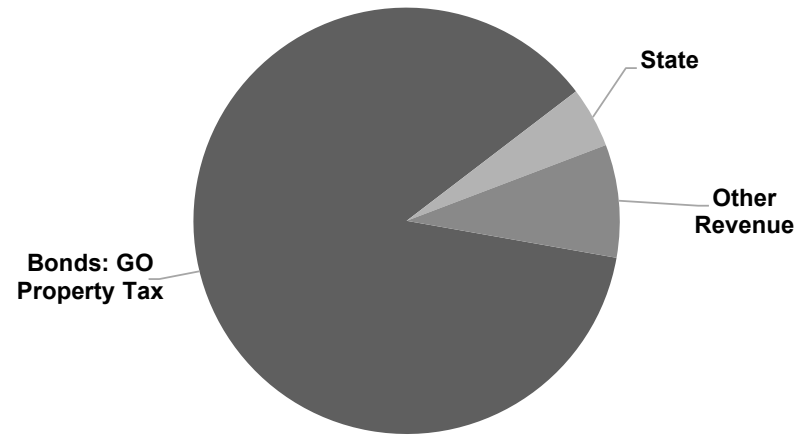
The Health program encompasses the county's health care activities. The county is the principal public agency responsible for providing services to the indigent. This major program consists of the following departments: Health Administration, Hennepin Health, NorthPoint Health & Wellness Center and the Medical Examiner.

In addition to the aforementioned departments, the capital program includes projects related to Hennepin Healthcare System, Inc. (the medical center), as a public subsidiary corporation to manage the medical center. Although Hennepin Healthcare System, Inc. does not appear in the county operating budget, medical center capital projects appear in the capital budget, since the county continues to own the medical center's physical assets and finance certain improvements using county bonds.

**2020 Budget**

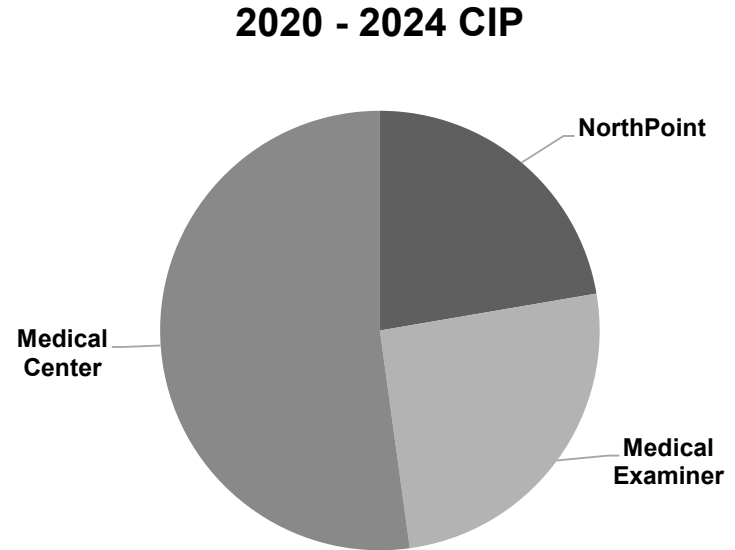
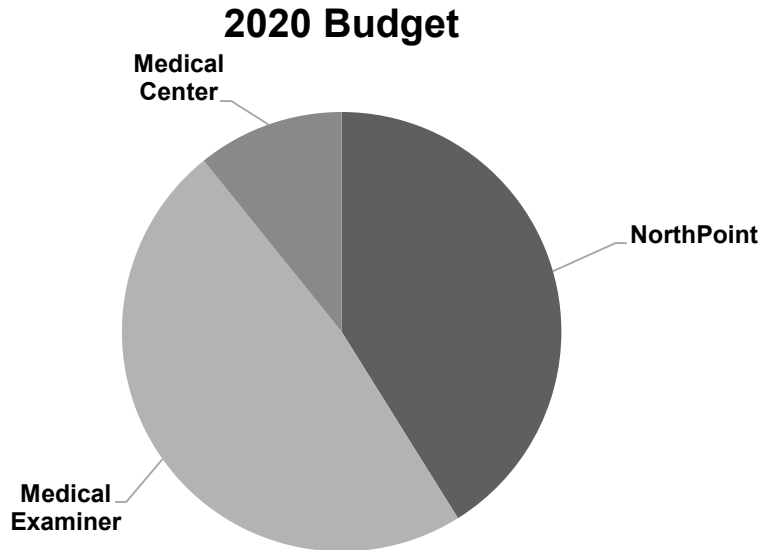


**2020 - 2024 CIP**



Revenue Category	2020 Budget		2021	2022	2023	2024	2020 - 2024 CIP	
Bonds: GO Property Tax	5,050,000	51.9%	39,859,870	24,385,000	10,500,000	10,500,000	90,294,870	86.8%
State	0	0.0%	4,786,750	0	0	0	4,786,750	4.6%
Other Revenue	4,677,500	48.1%	4,223,380	0	0	0	8,900,880	8.6%
<b>Total</b>	<b>9,727,500</b>	<b>100.0%</b>	<b>48,870,000</b>	<b>24,385,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>103,982,500</b>	<b>100.0%</b>

## Health Expenditures



Expenditure Area	2020 Budget		2021	2022	2023	2024	2020 - 2024 CIP	
NorthPoint	4,000,000	41.1%	16,000,000	3,200,000	0	0	23,200,000	22.3%
Medical Examiner	4,677,500	48.1%	17,170,000	4,685,000	0	0	26,532,500	25.5%
Medical Center	1,050,000	10.8%	15,700,000	16,500,000	10,500,000	10,500,000	54,250,000	52.2%
<b>Total</b>	<b>9,727,500</b>	<b>100.0%</b>	<b>48,870,000</b>	<b>24,385,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>103,982,500</b>	<b>100.0%</b>

# Revenues by Project

NOTE: All Total and subtotal lines precede detail

Pg#	Project Number and Name	Revenue Category	Budget to Date	Budget Remaining	2020 - 2024 Capital Improvement Program					Beyond 2024	Project Total
					2020 Budget	2021	2022	2023	2024		
<b>Grand Total</b>			<b>1,144,326,270</b>	<b>501,339,496</b>	<b>462,061,164</b>	<b>243,073,000</b>	<b>318,660,000</b>	<b>278,991,000</b>	<b>266,591,000</b>	<b>184,409,000</b>	<b>2,898,111,434</b>
<b>HEALTH</b>			<b>158,257,500</b>	<b>96,643,367</b>	<b>9,727,500</b>	<b>48,870,000</b>	<b>24,385,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>272,740,000</b>
<b>North Point Health &amp; Wellness Center</b>			<b>57,950,000</b>	<b>41,906,370</b>	<b>4,000,000</b>	<b>16,000,000</b>	<b>3,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,150,000</b>
IV-2	0031735	North Minneapolis Community Wellness Center	57,950,000	41,906,370	4,000,000	16,000,000	3,200,000	0	0	0	81,150,000
		Property Tax	100,000		0	0	0	0	0	0	100,000
		Bonds - GO	57,500,000		4,000,000	16,000,000	3,200,000	0	0	0	80,700,000
		Other	350,000		0	0	0	0	0	0	350,000
<b>Medical Examiner</b>			<b>26,307,500</b>	<b>19,579,609</b>	<b>4,677,500</b>	<b>17,170,000</b>	<b>4,685,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,840,000</b>
IV-4	1002306	New Regional Medical Examiner's Facility	26,307,500	19,579,609	4,677,500	17,170,000	4,685,000	0	0	0	52,840,000
		Bonds - GO	12,591,250		0	8,159,870	4,685,000	0	0	0	25,436,120
		State - Other	13,716,250		0	4,786,750	0	0	0	0	18,503,000
		Other	0		4,677,500	4,223,380	0	0	0	0	8,900,880
<b>Medical Center</b>			<b>74,000,000</b>	<b>35,157,388</b>	<b>1,050,000</b>	<b>15,700,000</b>	<b>16,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>138,750,000</b>
IV-6	1002163	Medical Center Asset Preservation 2016-2020	34,000,000	7,059,879	10,500,000	0	0	0	0	0	44,500,000
		Bonds - GO	34,000,000		10,500,000	0	0	0	0	0	44,500,000
IV-8	1007546	HHS Asset Preservation 2021-2025	0	0	0	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
		Bonds - GO	0		0	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
IV-10	1007542	HHS 625 Building Office Remodeling	0	0	800,000	5,200,000	6,000,000	0	0	0	12,000,000
		Bonds - GO	0		800,000	5,200,000	6,000,000	0	0	0	12,000,000
IV-12	1007543	HHS Master Plan Preparatory Phases	0	(8,300,113)	25,750,000	0	0	0	0	0	25,750,000
		Bonds - GO	0		25,750,000	0	0	0	0	0	25,750,000
IV-14	1002293	Surgery Center Expansion & Relocation	34,000,000	30,397,623	(30,000,000)	0	0	0	0	0	4,000,000
		Bonds - GO	34,000,000		(30,000,000)	0	0	0	0	0	4,000,000
IV-16	1001170	Medical Center Inpatient Bed Consolidation	6,000,000	6,000,000	(6,000,000)	0	0	0	0	0	0
		Bonds - GO	6,000,000		(6,000,000)	0	0	0	0	0	0

**Project Name:** 0031735 North Minneapolis Community Wellness Center  
**Major Program:** Health  
**Department:** North Point Health & Wellness Center

**Funding Start:** 2006  
**Funding Completion:** 2022

**Summary:**

This project will expand the existing NorthPoint Health & Wellness Center (NPH&WC) facility by approx. 70,000 SF to 137,000 SF with land acquisition and re-development of the NW, SW and SE quadrants of the intersection of Penn Ave and Plymouth Avenues, in North Minneapolis. This development includes deconstruction of the existing NorthPoint Inc. building, expansion of the existing NPH&WC building, relocation of the Estes Funeral Home to the SW quadrant (completed in 2018) and construction of commercial/retail development by a private developer (completed in 2019), combined with a parking structure that includes 420 County-owned parking stalls for NorthPoint on the SE quadrant.

**Purpose & Description:**

The 2004 capital budget established a facility site master plan process for the NPH&WC campus. This plan evaluated opportunities for an integrated medical, dental, behavioral health and social services delivery model in North Minneapolis. Since 2004, NorthPoint has developed an Integrated Service model which utilizes client-focused, multi-disciplinary teams to provide integrated services. This model has demonstrated increases in productivity, efficiency, patient satisfaction, improved health outcomes, increased revenues and decreased costs.

The 2016 combined staff counts at the NPH&WC and the human services building are approximately 350 FTEs. NPH&WC patient visits have increased over 67% since 2006 and many programs are currently operating at or near capacity. Parking availability was inadequate, and therefore future expansion first required expanded parking options. In order to support the additional staff and client demand, a detailed parking analysis was completed in August of 2014 and showed that 420 parking stalls are required to address NorthPoint's parking demand, as well as the needs generated by the future expansion. The parking needs were confirmed in 2016 in an updated study. This model also has the potential for long-term cost savings as well as improving health outcomes and economic development in North Minneapolis.



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Property Tax	100,000	100,000								100,000
Bonds - GO	57,500,000	33,353,891	24,146,109	4,000,000	16,000,000	3,200,000				80,700,000
Bonds - GO Library		0	0							
Transfer from other Funds		(19,825,366)	19,825,366							
Other	350,000	381,769	(31,769)							350,000
<b>Total</b>	<b>57,950,000</b>	<b>14,010,294</b>	<b>43,939,706</b>	<b>4,000,000</b>	<b>16,000,000</b>	<b>3,200,000</b>				<b>81,150,000</b>

EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Land	5,700,000	6,017,837	(317,837)							5,700,000
Construction	40,293,550	2,106,798	38,186,752							40,293,550
Consulting	4,551,450	7,257,291	(2,705,841)							4,551,450
Equipment	856,000	126,499	729,501							856,000
Furnishings	2,827,000	345,470	2,481,530							2,827,000
Other Costs	1,407,000	258,010	1,148,990							1,407,000
Contingency	2,315,000		2,315,000	4,000,000	16,000,000	3,200,000				25,515,000
<b>Total</b>	<b>57,950,000</b>	<b>16,111,904</b>	<b>41,838,096</b>	<b>4,000,000</b>	<b>16,000,000</b>	<b>3,200,000</b>				<b>81,150,000</b>

<b>Project Name:</b> 0031735 North Minneapolis Community Wellness Center	<b>Funding Start:</b> 2006
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2022
<b>Department:</b> North Point Health & Wellness Center	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested	57,950,000		16,000,000					73,950,000
Administrator Proposed	57,950,000	4,000,000	16,000,000	3,200,000				81,150,000
CBTF Recommended	57,950,000	4,000,000	16,000,000	3,200,000				81,150,000
Board Approved Final	57,950,000	4,000,000	16,000,000	3,200,000				81,150,000

**Scheduling Milestones (major phases only):**

**Historical Milestones:**  
2006 - Preliminary Functional Programming;  
2007 - Site Master Planning / Project Conceptualization;  
2008-09 - Finalized Master Planning;  
2009 - Project Placed On-Hold

**Scheduling Milestones: (NorthPoint Expansion)**  
Scoping: 2015  
Design: Q1 2017 - Q4 2018  
Initial Procurement: Q1 2019 - Q2 2019  
(budget & bids did not align)  
Re-Design: Q2 2019 - Q4 2020  
Procurement: Q4 2020 - Q1 2021  
Construction: Q2 2021 - Q2 2022  
Completion: Q3 2023

**Project's Effect on Annual Operating Budget:**

Personnel costs are expected to increased by \$6,166,156 between 2016 and 2019.

Facility maintenance costs are expected to be \$8 per square foot for the 70,000 SF expansion, resulting in an increase of \$560,000 per year.

**Environmental Impacts and Initiatives:**

To be determined.

**Changes from Prior CIP:**

The 2020 estimate has increased by \$13,500,000 over the 2019 budget as the anticipated costs for the project scope have increased since the schematic design phase was completed. Additionally, \$3.2 million of facility preservation items have been added to this scope to cover areas of the current facility that will not be remodeled.

**Board Resolutions / Supplemental Information:**

- Board briefings on joint planning process/master planning occurred on 10/4/07, 11/9/07 & 6/26/08
- In October, 2008, the University of Minnesota withdrew from the project
- This project is in alignment with the Penn Avenue Community Works Project (Res. 12-0238)

**BOARD RESOLUTIONS AFFECTING THIS PROJECT:**

- RES NO. 05-430R1 #16: Amend 2016 CIP to include North Mpls Family Center project - \$5m earmark;
- RES NO. 07-648: Approves continuing planning activities;
- RES NO. 08-12-435R1 #10: Reduce 2009 request by \$5m & revise overall project budget to \$50.1m;
- RES NO. 09-0199R1: Amend 2009 budget by deleting \$5m & deferring all future funding;
- RES NO. 11-0404: NPHWC applies for \$5m Affordable Care Act Grant; HC to provide \$6m matching;
- RES NO. 16-HCHRA-0027: Consideration of land exchange agreement w/Estes Funeral Chapel;
- RES NO. 16-0277: Transfers \$18m to HCHRA for property acquisition, env. cleanup of property, development & construction of the project; approves agreement with CDG for pre-design services;
- RES NO. 16-HCHRA-0028: Accepts \$18m fund transfer; approves SD for Estes Funeral Chapel;
- RES NO. 18-0033: Approval of SD for Main Campus Dev., \$1,025,000 to the HCHRA for increased costs related to env. clean-up and construction cost on the Estes Funeral Chapel Relocation;
- RES NO. 19-0126: Mississippi Watershed Mgmt. Org. grant of \$350,000.

**Project Breakdown by subprojects:**

Early planning efforts	\$ 1,300,000
NorthPoint Main Campus Development	39,175,000
1256 Bldg 5th Floor Acquisition	5,700,000
1256 Bldg Development	14,950,000 (HRA)
1256 Bldg 5th Floor Buildout	1,750,000
MWMO Grant	350,000
Estes Funeral Chapel	3,925,000 (HRA)
Environmental Clean-up	800,000 (HRA)
<b>TOTAL</b>	<b>\$67,950,000</b>

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested	47,600,000	20,000,000						67,600,000
Administrator Proposed	47,600,000	10,000,000	10,000,000					67,600,000
CBTF Recommended	47,600,000	10,000,000	10,000,000					67,600,000
Board Approved Final	47,600,000	10,000,000	10,000,000					67,600,000

**Project Name:** 1002306 New Regional Medical Examiner's Facility  
**Major Program:** Health  
**Department:** Medical Examiner

**Funding Start:** 2016  
**Funding Completion:** 2022

**Summary:**

This project will construct a new medical examiner facility to support the population growth for Hennepin, Dakota, and Scott Counties, in addition to having capacity for a core regional service model which would include future additional counties and provide the environment and location to continue the mission of supporting families and communities with compassionate and quality services as needed. The facility will be built to enhance the formal teaching mission that includes medical students, pathology residents, and a forensic fellowship program to train future medical examiners, in addition to meet the needs of referral counties seeking autopsy services as needed.

**Purpose & Description:**

The existing medical examiner facilities in the Forensic Sciences Building are well-maintained. However, the existing facility and site do not provide sufficient space for the current & long-term projected needs of the service areas and the mission critical function of medical examiner services. Population growth estimates currently exceeds the facility's capacity, according to National Association of Medical Examiner (NAME) industry guidelines for facilities. A facility that meets industry standards is essential for ongoing accreditation and recruitment and retention of qualified staff to provide for the needs of the communities we serve.

This project proposes a 64,000 gross square foot (GSF) facility based on population growth projections for Hennepin, Dakota, and Scott Counties through 2047. The Hennepin County Medical Examiner's Office (HCME) currently occupies 29,500 usable square feet on two floors (approximately 40,000 GSF) of the 62,000 GSF Forensic Sciences Building at 530 Chicago Avenue. HCME has occupied this portion of the building since 1999 when renovation converted it from the Hennepin County Medical Center's food service facility. The new facility will be planned for future expansion capability and will support access needs for partnering counties and reasonable scene response times for a growing geographic service area. The current proposed location is a 6+ acre site on Hennepin County property in Minnetonka that includes the current location of the Hennepin County Home School.



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO	12,591,250	3,401,160	9,190,090		8,159,870	4,685,000				25,436,120
State - Other	13,716,250	750,000	12,966,250		4,786,750					18,503,000
Other				4,677,500	4,223,380					8,900,880
<b>Total</b>	<b>26,307,500</b>	<b>4,151,160</b>	<b>22,156,340</b>	<b>4,677,500</b>	<b>17,170,000</b>	<b>4,685,000</b>				<b>52,840,000</b>

EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Construction	18,589,000	877,846	17,711,154	3,119,000	14,780,000	3,723,000				40,211,000
Consulting	2,090,000	5,796,387	(3,706,387)	1,492,000	1,492,000	746,000				5,820,000
Equipment	2,819,000		2,819,000		(103,000)	(9,000)				2,707,000
Furnishings	767,000		767,000		261,000	29,000				1,057,000
Other Costs		8,657	(8,657)	101,000	586,000	89,000				776,000
Contingency	2,042,500		2,042,500	(34,500)	154,000	107,000				2,269,000
<b>Total</b>	<b>26,307,500</b>	<b>6,682,889</b>	<b>19,624,611</b>	<b>4,677,500</b>	<b>17,170,000</b>	<b>4,685,000</b>				<b>52,840,000</b>

<b>Project Name:</b> 1002306 New Regional Medical Examiner's Facility	<b>Funding Start:</b> 2016
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2022
<b>Department:</b> Medical Examiner	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested	26,307,500	4,677,500	17,170,000	4,685,000				52,840,000
Administrator Proposed	26,307,500	4,677,500	17,170,000	4,685,000				52,840,000
CBTF Recommended	26,307,500	4,677,500	17,170,000	4,685,000				52,840,000
Board Approved Final	26,307,500	4,677,500	17,170,000	4,685,000				52,840,000

**Scheduling Milestones (major phases only):**

Scoping: 2016  
 Design: 2018 - 2019  
 Demolition: 2nd Qtr 2020 (4 Cottages)  
 Procurement: 1st Qtr 2020  
 Construction: 2nd Qtr 2020  
 Completion: 4th Qtr 2021

**Project's Effect on Annual Operating Budget:**

ME staffing compliment of 35 FTE in 2016 is projected to grow by roughly 2 FTE per year to meet service demand with net growth of 10 FTE when the new facility is occupied; resulting in approximately \$1,000,000+ in additional staff costs by 2020 over 2016 costs. Facility operations and maintenance costs are estimated to increase by \$250,000, only a 30% increase over current cost for a 70% larger facility due to significant improvements in energy efficiency.

**Environmental Impacts and Initiatives:**

To be determined.

**Changes from Prior CIP:**

As of the spring of 2019, the location of this project has been changed on the County Home School site. The new location of this building will be in the southwest corner of the site. Due to this change the access road to the northeast part of the site through the marsh is not needed, however 4 cottages from the County Home School will need to be demolished to make way for the new facility.

**Board Resolutions / Supplemental Information:**

In April of 2014, the Medical Examiner Regional Office Study (#1000977), approved by RESOLUTION NO. 12-0403R1, identified the new facility needs for the Medical Examiner. Projected SF requirements are based on industry guidelines for facilities and services developed by the Scientific Working Group for Medicolegal Death Investigation (SWGMDI) and were used to guide the recommendations for facility size, scope, and concepts for predesign of the facility.

On January 1, 2017, Hennepin, Dakota, and Scott Counties enacted a 30 year Cooperative Services Agreement for medical examiner services (RESOLUTION NO. 16-0504) which includes capital budget provisions and taxpayer support toward the new facility. Taxpayer contribution for Dakota and Scott counties is through a joint powers agreement and includes a financial formula utilizing case and autopsy volumes that determine the amount of taxpayer contribution. The agreement is written so additional counties can easily be integrated and the financial formula recalculated to reflect the % of volume performed. Therefore, additional cooperative counties will promote efficient and cost-effective operations through equitable distribution of expense across the service area, while allowing the cooperative to maintain accreditation and quality standards for service that our residents expect and deserve. Per the joint powers agreement financial formula, the respective capital contributions for this project, after accounting for any state bonding support, will be Hennepin: 76.0%, Dakota 19.0%, and Scott 5.0% (Dakota and Scott contributions labeled as Other Revenues).

State Revenues detail: \$750,000 in County Program Aid was budgeted in 2015, in lieu of property taxes for preliminary planning work; Hennepin County, with the support of Dakota and Scott Counties, received \$2,680,000 in state bonding dollars through the 2017 Capital Improvement Appropriations bill (HF 892) and an additional \$15,073,000 via the 2018 Capital Improvement Appropriations bill (HF4425). The total request for bonding support from the state was \$26.2 million dollars, or half of the total cost of the project. A State funding predesign document was completed by Smith Group JJR and RSP architects on August 8, 2016 (SGJJR Project 20471.001) in preparation of receiving state bonding dollars. The information in the predesign document is still applicable to receive state funding and will be used as the project moves forward.

07/24/18 BAR 18-0264: approved the schematic design for the New Regional Medical Examiner's Facility project, authorized staff to proceed with project design development and construction documents, and reduce the project budget by \$5,000,000 and this reduction should be included in the prospective 2019-2023 Capital Improvement Program...

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested	26,307,500	6,877,500	16,567,000	3,088,000				52,840,000
Administrator Proposed	26,307,500		23,444,500	3,088,000				52,840,000
CBTF Recommended	26,307,500		23,444,500	3,088,000				52,840,000
Board Approved Final	26,307,500		23,444,500	3,088,000				52,840,000

**Project Name:** 1002163 Medical Center Asset Preservation 2016-2020  
**Major Program:** Health  
**Department:** Medical Center

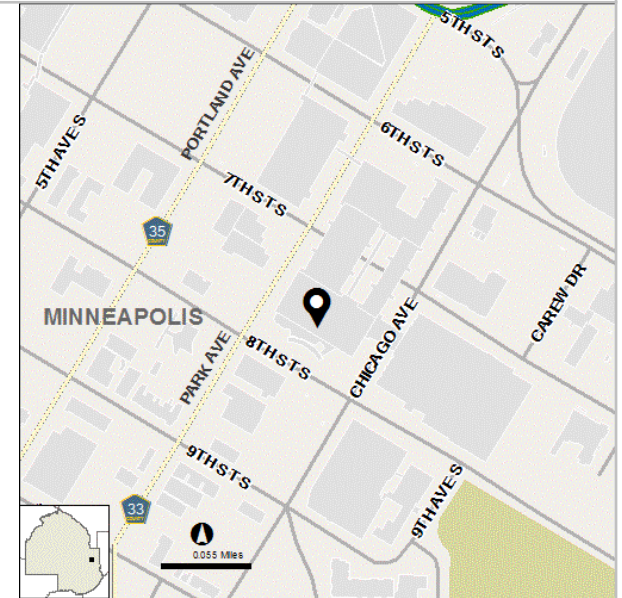
**Funding Start:** 2016  
**Funding Completion:** 2020

**Summary:**

The Hennepin County Medical Center (HCMC) is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.9 million square feet within five city blocks. The majority of asset preservation projects fall under the category of mechanical and electrical upgrade and/or replacement of basic systems. The project also includes repairs related to the building envelope, elevator modernization, ramp repairs and other preservation deficiencies. Examples of infrastructure items are: exterior walls (tuck pointing, joint sealant, etc.), entrance doors, windows, roofs, HVAC, plumbing, power distribution, elevators, air handling units, medical gas systems repair, boiler upgrades, fire alarm system, energy management system, mechanical and electrical preservation, and other items that serve to preserve building integrity and maintain long-term value of real estate assets. Since the development of the HCMC Asset Preservation Program, the hospital has developed a ten year plan which shows completed and pending projects under this request.

**Purpose & Description:**

To operate and maintain the Hennepin County Medical Center in order to support services, the various building components, infrastructure, and systems must be continually inspected, repaired, renewed, and upgraded to prolong their life and to maintain the long-term value of the County's valuable assets. This responsibility requires a continuous and dedicated stream of funding and cannot be expected to compete with the funding of program-specific capital needs. The regular appropriation of funding through this project will permit comprehensive building condition surveys and audits in order to identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work and then follow through by implementing the work in a planned and cost effective manner. This will ensure maintenance of buildings in an optimal condition thereby prolonging their useful life as well as making available appropriate quality space for programs that fulfill the County's mission. This project will reduce the need for expenditures of unplanned or emergency repairs that can lead to deterioration of real estate assets and will also reduce dependence on operating funds for major repairs and renovation work.



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO	34,000,000	26,940,121	7,059,879	10,500,000						44,500,000
<b>Total</b>	<b>34,000,000</b>	<b>26,940,121</b>	<b>7,059,879</b>	<b>10,500,000</b>						<b>44,500,000</b>

EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Construction	12,870,000		12,870,000							12,870,000
Consulting	1,954,000		1,954,000							1,954,000
Other Costs	17,306,000	28,074,796	(10,768,796)	10,500,000						27,806,000
Contingency	1,870,000		1,870,000							1,870,000
<b>Total</b>	<b>34,000,000</b>	<b>28,074,796</b>	<b>5,925,204</b>	<b>10,500,000</b>						<b>44,500,000</b>



<b>Project Name:</b> 1002163 Medical Center Asset Preservation 2016-2020	<b>Funding Start:</b> 2016
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2020
<b>Department:</b> Medical Center	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested	34,000,000	10,500,000						44,500,000
Administrator Proposed	34,000,000	10,500,000						44,500,000
CBTF Recommended	34,000,000	10,500,000						44,500,000
Board Approved Final	34,000,000	10,500,000						44,500,000

<p><b>Scheduling Milestones (major phases only):</b></p>	<p><b>Board Resolutions / Supplemental Information:</b></p> <p>Planned expenditures are addressing 'zero life' and '1 to 10 year life' items as called out in the facility audit, which is continually updated. The budget requests are placeholders, as items will be added to the project request in future years. This project request also includes some repairs not included in the audit such as curtain wall repairs, replacement of entry door systems, tuck pointing, structural wall repairs, and upgrades of plumbing, hydronic, fire protection and zone controls.</p> <p>2018 - 2019: Will continue work to upgrade HVAC, plumbing, parking and sidewalk repair, exterior doors, building exterior and tuck pointing, vacuum pumps, replacement of water heaters, fire alarm and suppression system, lighting systems and continued elevator upgrades.</p> <p>Note that the medical center submits a monthly invoice to Hennepin County to reimburse the prior months expenditures. Therefore, the County's "Actuals &amp; Encumbrances" will exclude all of the medical center's current encumbrances, and actuals will lag by up to one month. Budget versus actuals and encumbrances detail as provided by medical center accounting as of July 17, 2018:</p>																									
<p><b>Project's Effect on Annual Operating Budget:</b></p> <p>None.</p>	<table border="1"> <thead> <tr> <th>Year</th> <th>Budget</th> <th>Actuals</th> <th>Encumbrances</th> <th>Balance</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>6,500,000</td> <td>6,438,860</td> <td>34,439</td> <td>26,702</td> </tr> <tr> <td>2017</td> <td>8,000,000</td> <td>5,975,939</td> <td>2,018,503</td> <td>5,558</td> </tr> <tr> <td>2018</td> <td><u>9,500,000</u></td> <td><u>849,498</u></td> <td><u>3,116,065</u></td> <td><u>5,534,437</u></td> </tr> <tr> <td><b>Total</b></td> <td><b>24,000,000</b></td> <td><b>13,264,297</b></td> <td><b>5,169,007</b></td> <td><b>5,566,697</b></td> </tr> </tbody> </table>	Year	Budget	Actuals	Encumbrances	Balance	2016	6,500,000	6,438,860	34,439	26,702	2017	8,000,000	5,975,939	2,018,503	5,558	2018	<u>9,500,000</u>	<u>849,498</u>	<u>3,116,065</u>	<u>5,534,437</u>	<b>Total</b>	<b>24,000,000</b>	<b>13,264,297</b>	<b>5,169,007</b>	<b>5,566,697</b>
Year	Budget	Actuals	Encumbrances	Balance																						
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<b>Total</b>	<b>24,000,000</b>	<b>13,264,297</b>	<b>5,169,007</b>	<b>5,566,697</b>																						
<p><b>Changes from Prior CIP:</b></p> <p>The project budget for years 2019-2023 is consistent with the 2018-2022 Board approved amount. The 2018-2022 amounts were an increase over the 2017-2021 amounts due to the inclusion of short-term Blue and Green building needs. Prior CIPs assumed no planned improvements in the Blue and Green buildings due to on-going discussion regarding their long-term use.</p>																										

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested	24,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		74,000,000
Administrator Proposed	24,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		74,000,000
CBTF Recommended	24,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		74,000,000
Board Approved Final	24,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000		74,000,000

**Project Name:** 1007546 HHS Asset Preservation 2021-2025  
**Major Program:** Health  
**Department:** Medical Center

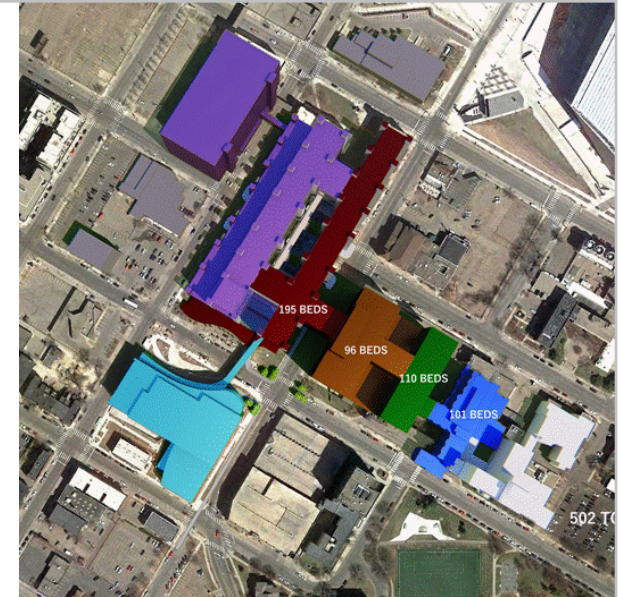
**Funding Start:** 2021  
**Funding Completion:** Beyond 2024

**Summary:**

The Hennepin County Medical Center (HCMC) is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.9 million square feet within five city blocks. The majority of asset preservation projects fall under the category of mechanical and electrical upgrade and/or replacement of basic systems. The project also includes repairs related to the building envelope, elevator modernization, ramp repairs and other preservation deficiencies. Examples of infrastructure items are: exterior walls (tuck pointing, joint sealant, etc.), entrance doors, windows, roofs, HVAC, plumbing, power distribution, elevators, air handling units, medical gas systems repair, boiler upgrades, fire alarm system, energy management system, mechanical and electrical preservation, and other items that serve to preserve building integrity and maintain long-term value of real estate assets. Since the development of the HCMC Asset Preservation Program, the hospital has developed a ten year plan which shows completed and pending projects under this request.

**Purpose & Description:**

To operate and maintain the Hennepin County Medical Center in order to support services, the various building components, infrastructure, and systems must be continually inspected, repaired, renewed, and upgraded to prolong their life and to maintain the long-term value of the County's valuable assets. This responsibility requires a continuous and dedicated stream of funding and cannot be expected to compete with the funding of program-specific capital needs. The regular appropriation of funding through this project will permit comprehensive building condition surveys and audits in order to identify and prioritize necessary repair, rehabilitation, replacement, and upgrade work and then follow through by implementing the work in a planned and cost effective manner. This will ensure maintenance of buildings in an optimal condition thereby prolonging their useful life as well as making available appropriate quality space for programs that fulfill the County's mission. This project will reduce the need for expenditures of unplanned or emergency repairs that can lead to deterioration of real estate assets and will also reduce dependence on operating funds for major repairs and renovation work.



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO					10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
<b>Total</b>					<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>52,500,000</b>
EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Other Costs					10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
<b>Total</b>					<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>10,500,000</b>	<b>52,500,000</b>

**Project Name:** 1007546 HHS Asset Preservation 2021-2025  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2021  
**Funding Completion:** Beyond 2024

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested			10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
Administrator Proposed			10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
CBTF Recommended			10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000
Board Approved Final			10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	52,500,000

**Scheduling Milestones (major phases only):**

**Project's Effect on Annual Operating Budget:**  
 None. However, adequately investing in asset preservation reduces the risk of systems failure and decreases maintenance costs.

**Environmental Impacts and Initiatives:**

**Changes from Prior CIP:**  
 This is a new project request for the 2020-2024 CIP.

**Board Resolutions / Supplemental Information:**

Planned expenditures are addressing 'zero life' and '1 to 10 year life' items as called out in the facility audit, which is continually updated. The budget requests are placeholders, as items will be added to the project request in future years. This project request also includes some repairs not included in the audit such as curtain wall repairs, replacement of entry door systems, tuck pointing, structural wall repairs, and upgrades of plumbing, hydronic, fire protection and zone controls.

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested								
Administrator Proposed								
CBTF Recommended								
Board Approved Final								

**Project Name:** 1007542 HHS 625 Building Office Remodeling  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2020  
**Funding Completion:** 2022

**Summary:**

This project will remodel approximately 82,000 square feet of office space on 4 floors of the county owned 625 Building (formerly the Thrivent Financial Services Headquarters), located at 625 4th Ave. S., in downtown Minneapolis.

**Purpose & Description:**

Built in 1982, the Thrivent Building is a 539,000 gross square foot (372,000 usable square foot), 17-story office building with a basement level which was acquired by the county in 2018. The building is being leased by Thrivent as they construct their new headquarters one block to the east. Their new facility is expected to be complete in mid-2020 at which time the county will begin the process of preparing the 625 Building for occupancy.

The acquisition of the Thrivent Building allows for HHS to relocate a number of back office support functions out of the main medical campus, but still remain within close proximity, including the potential of a future skyway connection. This relocation of support functions will allow for HHS to proceed with efficiently reorganizing internal functions with the long term goal of proceeding with a facility master plan to increase service efficiency across all medical units.

The project costs are an order of magnitude estimate based on remodeling 82,000 square feet at \$125/SF.



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO				800,000	5,200,000	6,000,000				12,000,000
<b>Total</b>				<b>800,000</b>	<b>5,200,000</b>	<b>6,000,000</b>				<b>12,000,000</b>
EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Contingency				800,000	5,200,000	6,000,000				12,000,000
<b>Total</b>				<b>800,000</b>	<b>5,200,000</b>	<b>6,000,000</b>				<b>12,000,000</b>

<b>Project Name:</b> 1007542 HHS 625 Building Office Remodeling	<b>Funding Start:</b> 2020
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2022
<b>Department:</b> Medical Center	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested		10,250,000						10,250,000
Administrator Proposed		800,000	5,200,000	6,000,000				12,000,000
CBTF Recommended		800,000	5,200,000	6,000,000				12,000,000
Board Approved Final		800,000	5,200,000	6,000,000				12,000,000

**Scheduling Milestones (major phases only):**  
**Actual timeline of the HHS component TBD; overall 625 Building plan shown below:**

**PHASE 1**  
 Design: 3rd Qtr. 2019  
 Procurement: 2nd Qtr. 2020  
 Construction: 3rd Qtr. 2020  
 Completion: 1st Qtr. 2021

**PHASE 2**  
 Design: 1st Qtr. 2020  
 Procurement: 1st Qtr. 2021  
 Construction: 2nd Qtr. 2021  
 Completion: 3rd Qtr. 2022

**Board Resolutions / Supplemental Information:**

**Project's Effect on Annual Operating Budget:**

**Environmental Impacts and Initiatives:**

**Changes from Prior CIP:**  
 This is a new project. This is an order of magnitude estimate, costs most likely will be revised as this project progresses.

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested								
Administrator Proposed								
CBTF Recommended								
Board Approved Final								

**Project Name:** 1007543 HHS Master Plan Preparatory Phases  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2020  
**Funding Completion:** 2020

**Summary:**

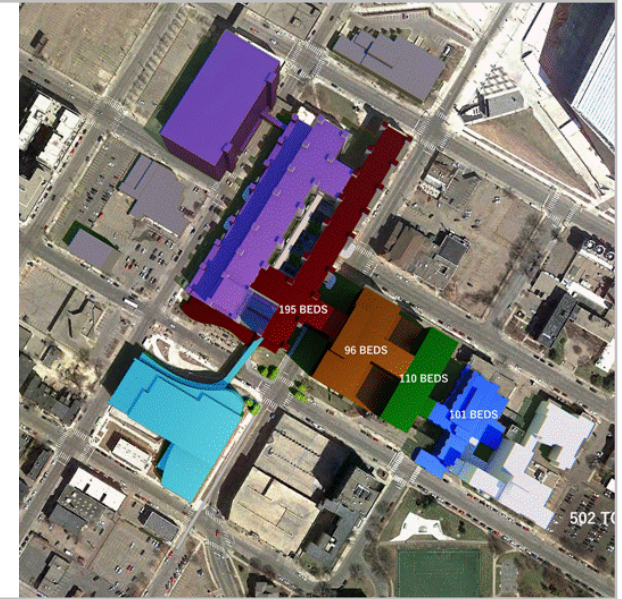
The Hennepin County Medical Center (HCMC) is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.9 million square feet within seven city blocks. This project sets the stage for the implementation of a larger master plan effort that is under development.

**Purpose & Description:**

The master campus plan, under development, outlines a strategic implementation of a hospital transformation effort that supports the overall business strategies of Hennepin County and Hennepin Healthcare Systems including the demolishing of (4) beyond life buildings.

Taking a holistic approach, this plan will be scalable based on the need of the community and our patients. This effort will be phased to allow for the continuous access and availability needs of patient care spaces including (502) existing inpatient rooms, ancillary departments, clinics and surgery suites during the transformation work. The end results and goals would allow HCMC to vacate land owned by Hennepin County. This will be accomplished by developing a more right-sized and consolidated hospital based on programming goals to improve interdepartmental adjacencies to support patient privacy, experience, quality, and dignity while meeting the originations goals to support operations, performance, and wayfinding, etc.

Initial phases are likely to include, but not limited to, the strategic acquisition of land, demolition of existing building components, hospital enabling projects, planning for reliable public utilities, and the pre-design and concept designs for new building(s).



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO				25,750,000						25,750,000
<b>Total</b>				<b>25,750,000</b>						<b>25,750,000</b>
EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Land		8,300,113	(8,300,113)	8,500,000						8,500,000
Contingency				17,250,000						17,250,000
<b>Total</b>		<b>8,300,113</b>	<b>(8,300,113)</b>	<b>25,750,000</b>						<b>25,750,000</b>

<b>Project Name:</b> 1007543 HHS Master Plan Preparatory Phases	<b>Funding Start:</b> 2020
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2020
<b>Department:</b> Medical Center	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested		25,750,000						25,750,000
Administrator Proposed		25,750,000						25,750,000
CBTF Recommended			25,750,000					25,750,000
Board Approved Final		25,750,000						25,750,000

**Scheduling Milestones (major phases only):**  
To be determined.

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**Project's Effect on Annual Operating Budget:**

**Environmental Impacts and Initiatives:**

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**Changes from Prior CIP:**  
This is a new project.

**Board Resolutions / Supplemental Information:**

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested								
Administrator Proposed								
CBTF Recommended								
Board Approved Final								

**Project Name:** 1002293 Surgery Center Expansion & Relocation  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2016  
**Funding Completion:** 2020

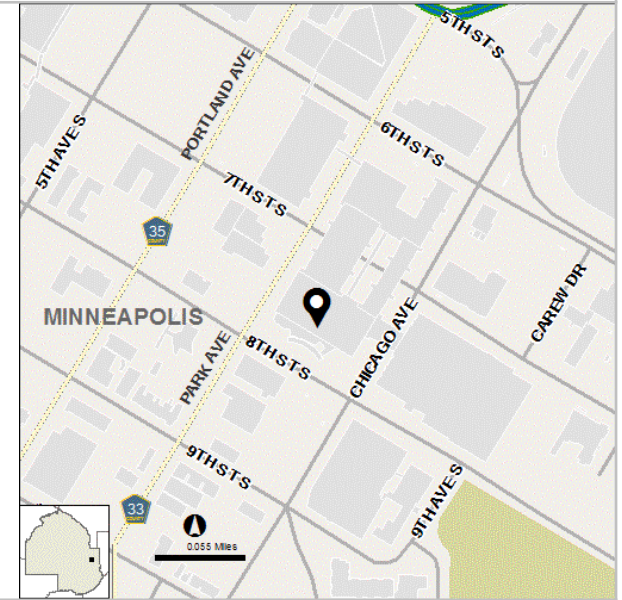
**Summary:**

The Hennepin County Medical Center (HCMC) is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.9 million square feet within five city blocks. This project allows for the inpatient surgery and lab areas to expand in the Purple Building, Level 4. Several miscellaneous offices located in the Parkside Building and other leased spaces will be relocated to vacant space in the Green Building.

**Purpose & Description:**

The purpose of the project is to consolidate the operating rooms in the Green building with the operating rooms in the Purple building to create efficiencies for the inpatient and trauma surgery services; to eliminate the splitting of operating room staff; to maximize staffing and improve operating room turns. The project will also consolidate the main lab. The plan is to eliminate the leased space in the Parkside building; a cost savings of leased space. This cannot be accomplished as the services are currently located.

**Due to a new campus master planning effort, this project will not proceed as originally scoped, and previously allocated funds noted in the Budget to Date column will be reallocated to other project efforts.**



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO	34,000,000	3,602,377	30,397,623	(30,000,000)						4,000,000
<b>Total</b>	<b>34,000,000</b>	<b>3,602,377</b>	<b>30,397,623</b>	<b>(30,000,000)</b>						<b>4,000,000</b>
EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Other Costs		3,602,377	(3,602,377)							
Contingency	34,000,000		34,000,000	(30,000,000)						4,000,000
<b>Total</b>	<b>34,000,000</b>	<b>3,602,377</b>	<b>30,397,623</b>	<b>(30,000,000)</b>						<b>4,000,000</b>



<b>Project Name:</b> 1002293 Surgery Center Expansion & Relocation	<b>Funding Start:</b> 2016
<b>Major Program:</b> Health	<b>Funding Completion:</b> 2020
<b>Department:</b> Medical Center	

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested	34,000,000	(30,000,000)						4,000,000
Administrator Proposed	34,000,000	(30,000,000)						4,000,000
CBTF Recommended	34,000,000		(30,000,000)					4,000,000
Board Approved Final	34,000,000	(30,000,000)						4,000,000

<p><b>Scheduling Milestones (major phases only):</b></p>	<p><b>Board Resolutions / Supplemental Information:</b></p>
<p><b>Project's Effect on Annual Operating Budget:</b> To be determined.</p> <p><b>Environmental Impacts and Initiatives:</b></p>	
<p><b>Changes from Prior CIP:</b> Due to a new campus master planning effort, this project will not proceed as originally scoped, and previously allocated funds noted in the Budget to Date column will be reallocated to other project efforts.</p>	

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested	19,000,000	25,000,000	15,000,000					59,000,000
Administrator Proposed	19,000,000	15,000,000	25,000,000					59,000,000
CBTF Recommended	19,000,000	25,000,000	15,000,000					59,000,000
Board Approved Final	19,000,000	15,000,000	25,000,000					59,000,000

**Project Name:** 1001170 Medical Center Inpatient Bed Consolidation  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2018  
**Funding Completion:** 2020

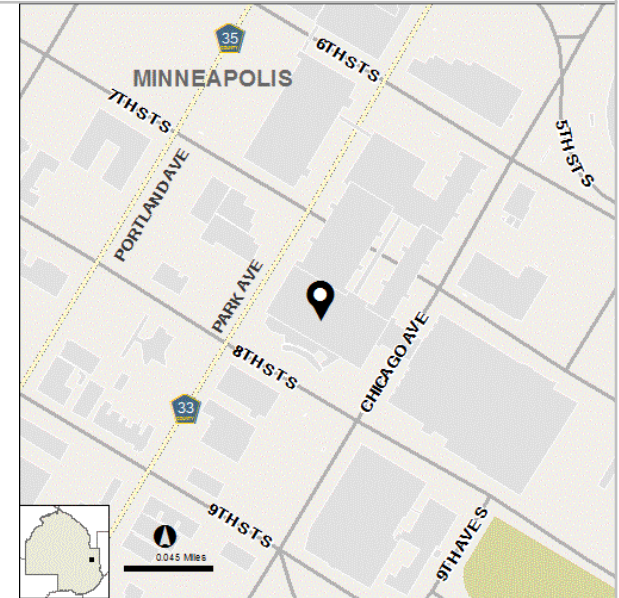
**Summary:**

The Hennepin County Medical Center (HCMC) is located at 701 Park Avenue, in Minneapolis, Minnesota and occupies over 2.9 million square feet within five city blocks. This project will fund planning, design and construction of the second phase of major remodeling work to convert existing space into inpatient bed space. This project includes the renovation of the Purple Building on floors 5 and 7 in order to convert vacated clinic space and offices into 104 new patient rooms. At the completion of the renovation work, all medical and surgical beds currently located in either Orange, Green or Blue buildings will be consolidated within the Purple and Red Buildings. Women and children inpatient services will then be consolidated in a women's pavilion by relocating OB/GYN and the nursery currently located in the Green Building.

**Purpose & Description:**

The purpose of the project is to create efficiencies and process system improvements to the inpatient bed and clinical programs. Efficient adjacencies create cost effective staffing, improvement in patient flow, improvement in supply chain systems and support services. In the current configuration this cannot occur. HHS is moving to the service line delivery of patient care; To attain optimal results in staffing effectiveness and care delivery cannot be optimized in the current locations of the affected services.

**Due to a new campus master planning effort, this project will not proceed as originally scoped, and previously allocated funds noted in the Budget to Date column will be reallocated to other project efforts.**



REVENUE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Bonds - GO	6,000,000		6,000,000	(6,000,000)						0
<b>Total</b>	<b>6,000,000</b>		<b>6,000,000</b>	<b>(6,000,000)</b>						<b>0</b>
EXPENSE	Budget To-Date	12/31/19 Act & Enc	Balance	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Contingency	6,000,000		6,000,000	(6,000,000)						0
<b>Total</b>	<b>6,000,000</b>		<b>6,000,000</b>	<b>(6,000,000)</b>						<b>0</b>

**Project Name:** 1001170 Medical Center Inpatient Bed Consolidation  
**Major Program:** Health  
**Department:** Medical Center

**Funding Start:** 2018  
**Funding Completion:** 2020

Current Year's CIP Process Summary	Budget To-Date	2020 Budget	2021	2022	2023	2024	Beyond 2024	Total
Department Requested	6,000,000	(6,000,000)						0
Administrator Proposed	6,000,000	(6,000,000)						0
CBTF Recommended	6,000,000		(6,000,000)					0
Board Approved Final	6,000,000	(6,000,000)						0

**Scheduling Milestones (major phases only):**

**Project's Effect on Annual Operating Budget:**

**Environmental Impacts and Initiatives:**

**Changes from Prior CIP:**  
 Due to a new campus master planning effort, this project will not proceed as originally scoped, and previously allocated funds noted in the Budget to Date column will be reallocated to other project efforts.

**Board Resolutions / Supplemental Information:**

Last Year's CIP Process Summary	Budget To-Date	2019	2020	2021	2022	2023	Beyond 2023	Total
Department Requested	3,000,000	3,000,000	40,000,000	21,000,000				67,000,000
Administrator Proposed	3,000,000	3,000,000	20,000,000	20,000,000	21,000,000			67,000,000
CBTF Recommended	3,000,000	3,000,000	20,000,000	20,000,000	21,000,000			67,000,000
Board Approved Final	3,000,000	3,000,000	20,000,000	20,000,000	21,000,000			67,000,000

## **Human Services and Public Health**

The Human Services line of business encompasses the administration of categorical assistance programs to eligible, needy individuals and families. The program also includes statutory and discretionary health and social services; assistance to eligible individuals and families; federal and state employment training programs and services; and services to eligible veterans.

**For 2020-2024, there were no capital projects approved by the Hennepin County Board of Commissioners.**